Appendices

Appendix A: Presenter Bio and Slide decks for Panel A presentations

Speaker Bios



Erna Snelgrove-Clarke MN, PhD

Erna Snelgrove-Clarke is a CIHR Embedded Clinical Researcher. Her program of research focuses on the identification of successful strategies for changing provider behaviour (interdisciplinary) to use best evidence to improve processes, experiences, and outcomes in maternal newborn care. Erna is exploring the transfer of knowledge through systematic reviews and mixed methodology, concentrating on the relationships of consumers, health care professionals, and organizational decision-makers. Areas of interest include women's pain, breastfeeding, obesity and pregnancy, uptake of clinical practice guidelines, student use of evidence in the academic and clinical settings, and person centred care



Annette McKinnon

Annette McKinnon's experiences in health care as a patient led to her passion to make things better for patients and families. They are part of the health care team and necessary to help in creating solutions. Starting with a blog and a social media presence, she has become involved with research teams and is a member of the Canadian Arthritis Patient Alliance (CAPA) and is a founding member of the Patient Advisors Network. She has been part of the Interdisciplinary Education Program of the University of Toronto for the past 8 years.

On Twitter you can find her <u>@anetto</u>.



Martha Paynter RN, PhD(c)

Martha Paynter is a registered nurse providing postpartum care at the IWK Health Centre and a doctoral student in Nursing at Dalhousie University. She is the founder and coordinator of Women's Wellness Within, a non-profit organization supporting criminalized women and transgender/nonbinary individuals in the perinatal period in carceral institutions and the community. She works to advance reproductive justice through advocacy, collaboration and nursing scholarship.

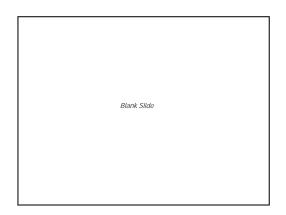


Ahmed Abou-Setta MD, PhD

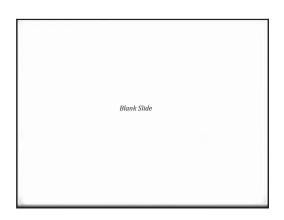
Ahmed Abou-Setta is the Director of Knowledge Synthesis, George and Fay Yee Centre for Healthcare Innovation (University of Manitoba) and Manitoba SPOR SUPPORT Unit. He leads and supports patientoriented research including clinical practice guidelines, systematic reviews, and overviews of reviews. His work has been featured in JAMA, BMJ, CMAJ, Annals of Internal Medicine, Cochrane and WHO publications. In addition, Dr. Abou-Setta is leading innovative research into methods for improving and streamlining the systematic review process. Furthermore, Dr. Abou-Setta is regularly involved in training of students and clinical professionals through an array of consultations, teaching, and collaborative research on knowledge synthesis projects.

Presenter Slide Deck









The Evidence Alliance FIRST ANNUAL GENERAL MEETING NOV. 7, 2018 Annette McKinnon





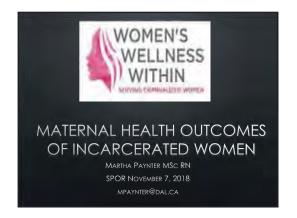






Thank you Annette McKinnon a.mckinnon@sympatico.ca @anetto 416 285-1970

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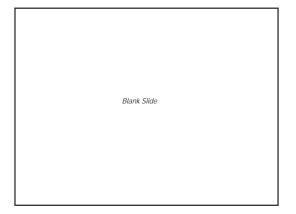
INNOVATIVE WOMEN'S WELLNESS WITHIN IS A PROSTERED NON-PROFIT ORGANIZATION THAT PROVIDES SUPPORT TO CERMINALIZED WOMEN AND TRANSCENDER INDIVIDUALS WHO ARE PRECINANT OF PARENTING YOUNG CHEDBEN IN INVOX ACCITA. THE GROUP BEGAN WORKING TOGETHER IN 2012 AND WE SERVED OUR PRIST INCARCEPATED CLIENT IN 2014, WIWWS 70 HAWRESS INCUDIES FORMERLY INCARCEPATED CLIENT IN 2014, WIWWS 70 HAWRESS INCUDIES FORMERLY INCARCEPATED WOMEN, DOUBLES, HEAVITH CABE PROVIDERS, LAWYERS, STUDENTS, RESEARCHERS AND MENTOSS, ITS THE RIST ORGANIZATION OF SIX SIX IN 10 TO SUPPORT REPRODUCTIVE JUSTICE AS A RESPONSE TO THE INCREASING INCARCEPATION OF WOMEN, WWW VOILUNITEER HAVE SCURITY CLEARANCE AT THE NOVA INSTITUTION FOR WOMEN FEDERAL PRISON, THE CENTRAL NOVA SCOTIA COMMUNITY, WWW WORKS IN CLOSE PARTICISES IP WITH ORGANIZATIONS INCLUDING THE CHEBICIO FAMILY CENTRE, THE EUZABERH FRY SOCIETIES OF CAPE BREFOR AND MAN AND MANLAND NOVA SCOTIA. THE INFINITY HE WITH FEATURE, THE MILE WISH HEALTH CENTRE, AND THE HALIFAX BRANCH OF THE WOMEN'S LEGAL EDUCATION ACTION FUND.

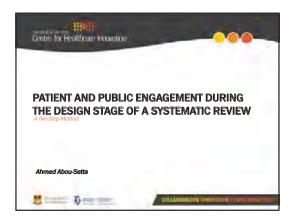
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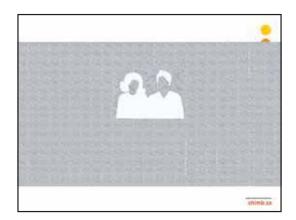


ADVOCACY Improving access to prenatal care and education and perinatal health services







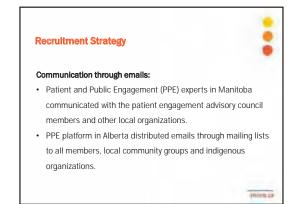












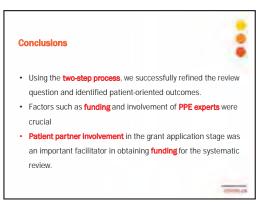
















Appendix B: Presenter Bio and Slide decks for Panel B presentations

Speaker Bios



Peter Oxland

Peter Oxland retired from IBM in 2013, and currently wears a few hats - a family advisor with Alberta Health Services' Critical Care, a Patient and Community Engagement Researcher, a volunteer facilitator with the AHS Grief Support Program's mature spousal loss support groups, a crisis line worker at Distress Centre Calgary, and a drum circle and kalimba workshop facilitator at Wellspring Calgary.

Peter got involved in all of these after his wife (Barb) died in Foothills Medical Centre's Intensive Care Unit in October 2012. The person who invited him to consider involvement with critical care was Dr. Tom Stelfox, Barb's ICU doctor.



Jennifer Donnan MSc, MBA, PhD(c)

Jennifer Donnan is a PhD Candidate in Health Outcomes at Memorial University's School of Pharmacy, studying under Dr. John-Michael Gamble and Dr. Hai Nguyen. During her pharmacy residency training in 2005 she became interested in how evidence-based medicine could support decision making at a policy level and pursued a master's degree in Health Technology Assessment and Management (2009). She has since spent the majority of her career in pharmacy research and drug information. For her PhD she is studying how patient preferences for drug therapy can influence and guide evidence-based prescribing decisions.



Suzanne Morin MD, MSc, FRCP, FACP

Suzanne Morin is an Associate Professor in the Department of Medicine, member of the divisions of General Internal Medicine, Endocrinology and Clinical Epidemiology and scientist at the Centre for Outcomes Research and Evaluation of the Research Institute of the McGill University Health Center. Dr Morin's research program includes the evaluation of outcomes of osteoporosis and its treatment, and implementation of health system improvement initiatives for patients who have sustained fractures such as secondary fracture prevention, pain management and functional recovery. She is a leader in clinical practice guidelines development for the management and prevention of osteoporosis and fractures.

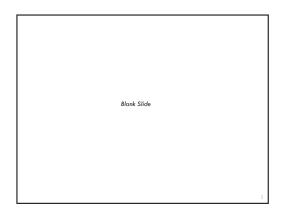


Charlene Soobiah PhD(c)

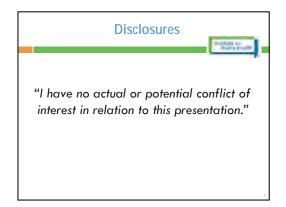
Charlene Soobiah is a PhD Candidate at the Institute for Health Policy, Management & Evaluation at the University of Toronto and a graduate student in the Knowledge Translation Program at St. Michael's Hospital. Her dissertation focuses on evaluating the effectiveness of geriatricianled care models and seeks to identify optimal care models to improve health outcomes. Charlene has a background in systematic reviews and knowledge translation and is focused on finding ways to engage patients, clinicians and policymakers in systematic review processes to optimize uptake of evidence into clinical practice.

Presenter Slide Deck

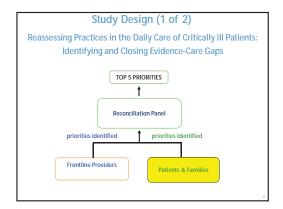






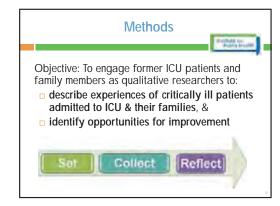


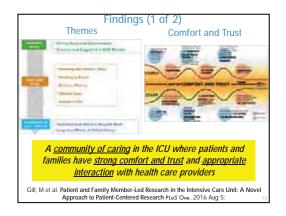
Topics Highlights of a Critical Care research project Study Design Team Methods Findings Lessons Learned □ What's Next? ... considerations for research

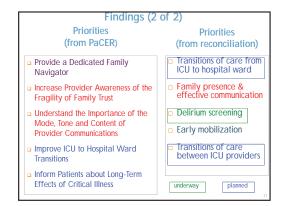














Lessons Learned (ICU physician, researcher)



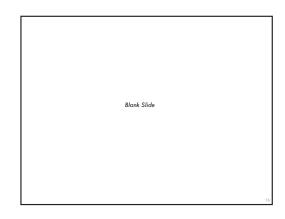
- Patients & families are keen to participate in research & practice change
- Patient & family member-led research is feasible and can identify opportunities for improving care that providers may not recognize
- This approach could serve as a model across other settings

What's Next? ... **Considerations for Research**



- □ Where in a project's lifecycle to involve the public?
- What kinds of people to have involved?
- How can there be <u>successful recruitment</u>?
- □ How can there be a meaningful relationship for all?
- □ Who is <u>currently successfully involving</u> the public?

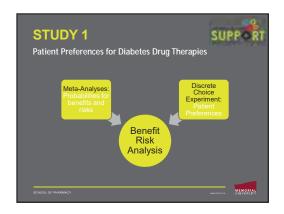


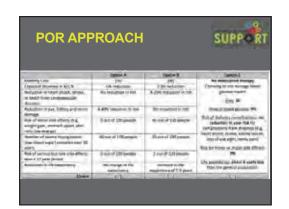


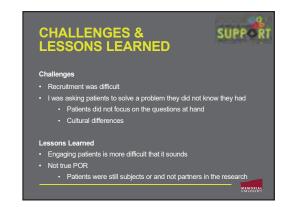
EXPERIENCE IN DIABETES AND OBESITY Jennifer Donnan, BScPharm, MSc, MBA Memorial University of Newfoundland, School of Pharmacy



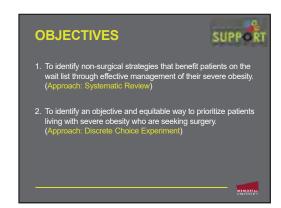


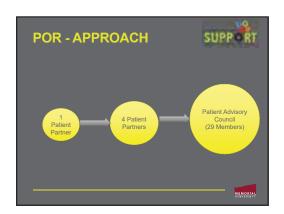












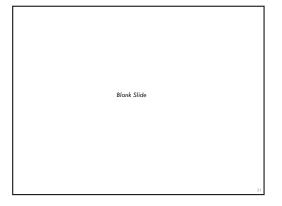






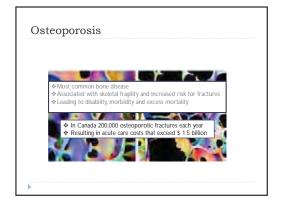


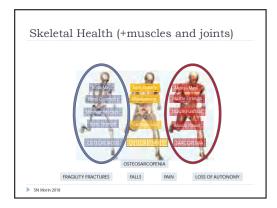


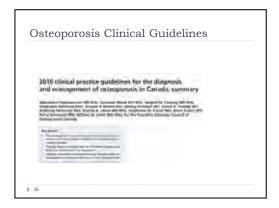




Disclosures Research Grants: (investigator initiated projects, paid to Research Institute of the McGill University Health Center) Amgen Merck





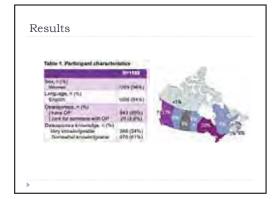


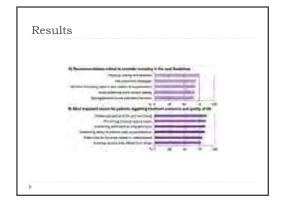
Patient Engagement in Clinical Guidelines Development

- Engagement of patients is essential in the development of high quality and relevant guidelines for the management of osteoporosis
- Osteoporosis Canada is updating its national clinical practice guidelines using the GRADE approach, and is ensuring active patient involvement throughout the entire process

Methods

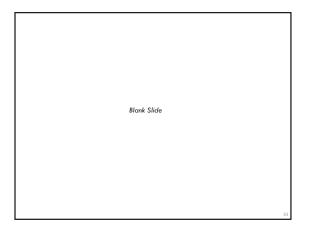
- ▶ Using electronic mail, we invited 6937 members of the Canadian Osteoporosis Patient Network (COPN) to complete a self-administered on-line survey composed of 4 open-ended and 10 closed-ended questions. The survey was circulated for 3 weeks (April 17th-May 8th 2018) with a 16 % response rate.
- Closed-ended questions were analyzed using descriptive statistics, and content analysis was conducted for the open-ended question using NVivo software version 11.







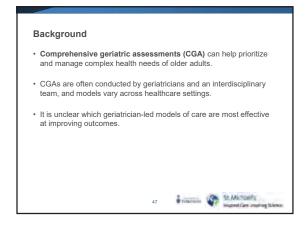


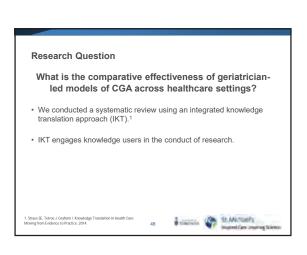




Financial Disclosure · I have no actual or potential conflict of interest in relation to this presentation Our study is funded by CIHR Strategy for Patient Oriented Research (SPOR) Network Knowledge Synthesis Grant (NKS 150583) CHIR WEST











Impact Establishing a steering committee allowed us to identify potential issues and challenges prior to conducting steps of the review Active KU engagement at specific stages in the review process allowed us to tailor the review findings to their decision making needs Assessment of KU engagement allowed us to understand which types of activities in the review process were engaging o In-person activity was perceived as more engaging than online activities $_{\odot}$ No difference was noted for engagement in multiple activities compared to one activity 51 Principle Management



Appendix C: Presenter Bio and Slide decks for Panel C presentations

Speaker Bios



Pertice Moffitt PhD

Pertice Moffitt is the Manager, Health Research Programs, North Slave Research Centre/ Aurora Research Institute in Yellowknife, Northwest Territories (NWT). She has lived and practiced nursing in Canada's north for over 25 years. She is currently Chair, Professional Conduct Committee of the Registered Nurses Association of the NWT and Nunavut. She is Past-President of the Canadian Association for Rural and Remote Nursing, past Board Member of the Canadian Rural Health Research Society (CRHRS), and currently a member of CRHRS. She is an activist against family violence and is a member of the Coalition against Family Violence in the NWT.



Christopher Klinger PhD

Christopher Klinger is a trainee with the SPOR Evidence Alliance and chairs the National Initiative for the Care of the Elderly's End-of-Life Issues Theme Team, a knowledge transfer network dedicated to enhancing the care of older adults in Canada and abroad. He also chairs the Quality End-of-Life Care Coalition of Canada's Research and Knowledge Translation Committee, a group of national stakeholder organizations concerned about quality end-of-life care. Chris is a knowledgeable and experienced educator - he has presented at numerous conferences and regularly teaches courses on aging, health systems/policy, research methods and public administration.



Elliot PausJenssen

Elliot Paus Jenssen is an older adult who is fortunate to continue to work in her retirement on issues she cared about during her working career as social worker in geriatric assessment. They include senior-friendly health care, elder abuse, and the development of age-friendly communities. She has served on the Boards of the Saskatoon Council on Aging and the Canadian Network for the Prevention of Elder Abuse and as external director on the Board of the Canadian Association of Occupational Therapists. Elliot appreciates being engaged in the SPOR Evidence Alliance.

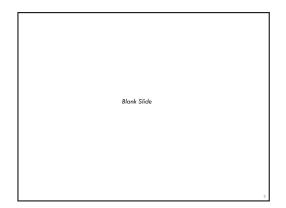


Annie LeBlanc PhD

Annie LeBlanc's research focuses on translating comparative effectiveness research (CER) into practice through the design, evaluation, implementation, and sustainability of patient-centered interventions, and their impact on patient outcomes. This work is crucial to the advancement of patient-centered care. The engagement of stakeholders ensures that the research focuses on what really matters to patients and other stakeholders, thus optimizing sustainability of the targeted changes. Her work has three main domains: i) application of user-centered methods to develop patientcentered interventions, ii) pragmatic randomized trials to assess the effectiveness of these interventions, and iii) mixed methods studies to understand their implementation in practice.

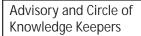
Presenter Slide Deck





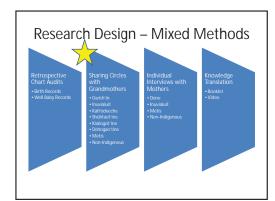
Patient Engagement with Mothers and Grandmothers to Learn about Breastfeeding in the NWT

Pertice Moffitt PhD RN SPOR Evidence Alliance AGM November 7, 2017 "I have no actual or potential conflict of interest in relation to this presentation."









Findings: Grandmothers



Moffitt Photo

Demographics (n=49) Indigenous 80% : Dene (60%), Métis (5%) & Inuvialuit (30%) Mean age 66.8 (youngest 37; oldest 91)

- Rekindling the past
- · Being resourceful
- Surviving hardships
- · Messages for new mothers

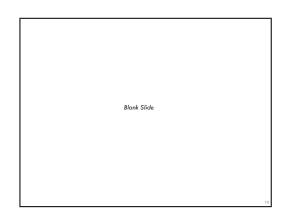
Implications & Recommendations



- Apply traditional knowledge to perinatal and parenting programs (to enhance breastfeeding outcomes);
- Engage in social justice to 'promote, protect and support' all mothers;
- Include grandmothers in strategies to promote and support breastfeeding in all communities;

Thank You!

- To read breastfeeding report visit: <u>http://nwtresearch.com/projects/health/breastfeeding-nwt</u>
- For more information contact pmoffitt@auroracollege.nt.ca

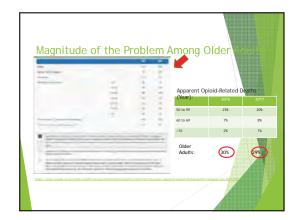


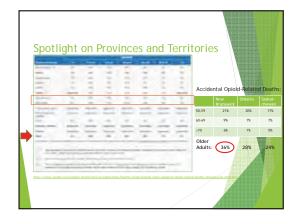


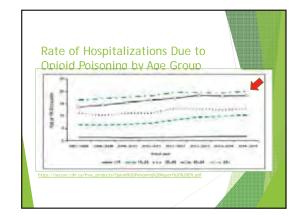


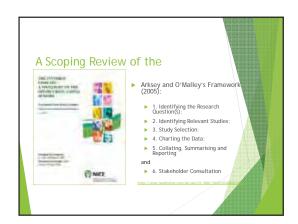


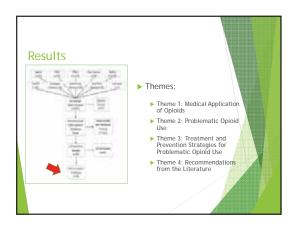












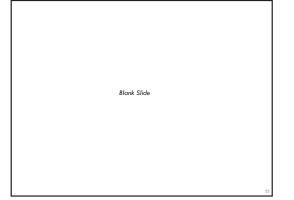














Conflict of Interest

• I have no actual or potential conflict of interest in relation to this presentation





Age-friendly Saskatoon Initiative (AFSI)

- 5 year (2011-2016) participatory research (PR) project of SCOA led by older adult volunteers
- Applied research process of WHO Global Agefriendly Cities: A Guide
- Older adults engaged in key decision-making and implementation
- In collaboration with 2 researchers





Social Engagement, Independence and Productivity among Older Adults: Participatory Research to Promote Aging in Place, 2014-2016

- A 3 phase PR project led by a researcher in collaboration with SCOA
- Phase 1: Identify priority needs, barriers and facilitators
- Phase 2: Develop proposal for user-controlled organization model that addresses needs identified
- Phase 3: Address non-medical support needs of low income seniors residing in subsidized housing in Saskatoon – with unanticipated finding

Peer Bullying in seniors' subsidised apartment communities in Saskatoon Canada: participatory research, 2016

- Responding to needs expressed by tenants
- A 2 phase PR study to identify the nature, prevalence and consequences of peer bullying
- Researcher led
- In collaboration with SCOA's Older Adult Abuse Task Force (OAATF)
- 3 older adult members were full participants in all phases of design, implementation and evaluation

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Building Bridges – Fostering Respectful Communities in Seniors' Social Housing, 2018-2020

A 2 year participatory research project led by a researcher in collaboration with SCOA, Youville Centre and other organizations in Winnipeg

Create and pilot an intervention to respond to peer bullying, arguments and aggression in seniors' social housing



Evaluating the comparative effectiveness of geriatrician-led models of care across healthcare settings

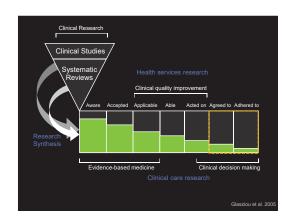
 Member of steering committee tasked with coordinating and implementing the systematic review and disseminating the results



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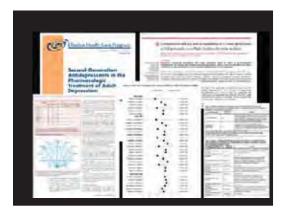


Disclosures No financial conflict of interest We do not receive funding from any for-profit pharmaceutical or manufacturer, nor do we receive any royalties or monetary benefits, directly or indirectly, from our research products (i.e. decision aids) Our products are available free of charge

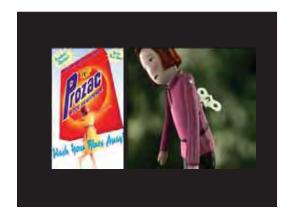






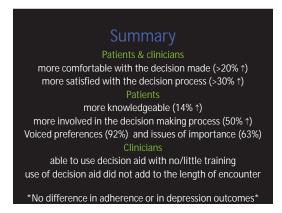
















Summary of KER Experience (12 Pragmatic RCTs) >50 practices, >800 clinicians, >3,000 patients >3,000 video-recordings of encounters Age: 20-92 74-90% clinicians want to tools again Adds <3 minutes to consultation 60% fidelity without training 20% improvement in patient knowledge 17% improvement in patient involvement Variable effect on clinical outcomes and cost









Appendix D: Presenter Bio and Slide decks for Panel D presentations

Speaker Bios



Brian Mittman PhD

Brian Mittman is a Research Scientist at the Kaiser Permanente Department of Research and Evaluation, Division of Health Services Research and Implementation Science. He co-leads the UCLA Clinical and Translational Science Institute's Implementation and Improvement Science Initiative. Mittman chaired the planning committee that launched the journal Implementation Science, and is currently coeditor in chief emeritus. He was a founding member of the Institute of Medicine Forum on the Science of Health Care Quality Improvement and Implementation, and past chair of the NIH Special Emphasis Panel on Dissemination and Implementation Research in Health.



Jennifer Watt MD, PhD(c)

Jennifer Watt is a geriatrician at St. Michael's Hospital. She completed her medical school training at the University of Ottawa, residency in internal medicine at Western University, and residency in geriatric medicine at the University of Toronto. She is currently a PhD candidate in clinical epidemiology and health care research at the University of Toronto. Her research interests include understanding the safety and effectiveness of pharmacological and non-pharmacological interventions in older adults.



Sophie Desroches RD, PhD

Sophie Desroches is a Full Professor at the School of Nutrition at Université Laval, and research scientist at the Institute of Nutrition and Functional Foods. Her research program aims to secure the conceptual, methodological and practical bases for identifying and evaluating knowledge translation strategies that will optimize adherence to dietary advice for the prevention and management of chronic diseases. Her more recently funded research projects have explored the use of social media platforms as knowledge translation strategies to deliver dietary behavior change interventions.



Kelly Mrklas MSc, PhD(c)

Kelly Mrklas is a KT Implementation Scientist for the Strategic Clinical Networks(TM) at Alberta Health Services and supports the design, implementation, evaluation, and scale of evidence-informed change across Alberta. Since 2014, she has provided 250+ project consults, given 75+ presentations, and collaborated on 60+ grant submissions. Ms. Mrklas is a named investigator, collaborator and knowledge user on 24 initiatives totaling \$21.5M, with 9 under peer review. Kelly is a PhD candidate at the University of Calgary, supervised by Drs. lan Graham and Michael Hill; her work focuses on the science of integrated KT and health research partnership impact assessment.

Presenter Slide Deck



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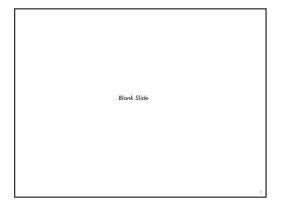
Conducting patient-oriented research as an "embedded researcher" working within a large integrated healthcare delivery system in the U.S.

Brian S. Mittman, PhD Senior Scientist, Kaiser Permanente Southern California Dept of Research and Evaluation Email: Brian.S.Mittman@kp.org As a member of a research group working within a large integrated healthcare delivery system, conducting research with (and for) that system and its patients, clinicians, staff and leaders, we identify and facilitate three categories of patient (i.e., "consumer" or healthcare system "member") involvement in healthcare-related activities:

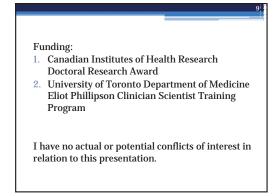
- Consumer involvement in the care process, through self-management, family
 caregiving, and through approaches such as peer counseling in which consumers
 play an active role in providing health services to other consumers.
- Consumer involvement in healthcare system governance and decision making, through active participation in "patient advisory councils" and other methods in which consumers support and advise health system leaders in key activities such as monitoring health system performance, identifying and diagnosing performance problems, identifying and vetting and developing solutions, and evaluating and refining those solutions.
- Consumer involvement in research across all phases of research, including identifying and prioritizing and refining research questions, study design, site and subject selection and recruitment and retention, data collection, data analysis and interpretation, reporting and dissemination, and implementation.

- In the U.S., the Patient-Centered Outcomes Research Institute (PCORI) has been highly influential in promoting and guiding enhanced patient engagement in research and conducting patientoriented research.
- Large integrated delivery systems have been especially responsive and productive in embracing this message, adopting engagement approaches and in innovating new ways to engage patients and other stakeholders.
- PCORI has developed extensive written guidance and resources (https://www.pcori.org/about-us/ourprograms/engagement/public-and-patient-engagement) and offers support for ongoing efforts to enhance engagement methods and
- Large integrated delivery systems in the U.S. have augmented this guidance with additional resources (http://www.hcsrn.org/en/Tools%20&%20Materials/Patient%20Eng agement/)
- High-value, relevant research conducted by -- and for large healthcare systems should be patient-oriented and patient-partnered, but also oriented toward (and partnered with) a broader set of stakeholders, including health system clinicians, staff and leaders and external stakeholders.
- PCORI and AHRQ (U.S. Agency for Healthcare Research and Quality) are supporting an expert conference in early 2019 to develop guidance and recommendations for health system-based ("embedded" or "partnered") research programs involving extensive engagement and collaboration among (a) health system leaders, clinicians and staff, (b) consumers and (c) researchers.

6

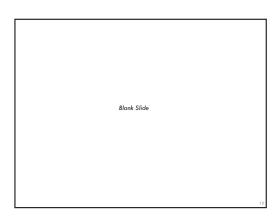




















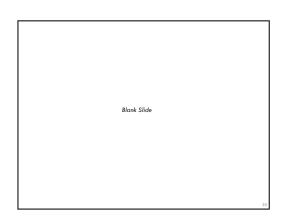










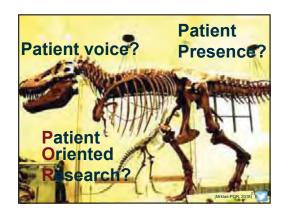


















Appendix E: Committee Update

International Advisory Committee – Progress Update

Research Query Services

- Alliance began accepting research queries in April 2018
- 10 gueries have been received to date
 - 1 international, 5 national and 4 provincial (3 from Quebec, 1 from Northwest Territories) level queries
 - All requests for knowledge synthesis to inform policy decisions, clinical practice quidelines, or decision tools

Knowledge Translation and Implementation

- Patient Partner Engagement Strategy has been developed and is being reviewed by the Partnerships Committee
- Knowledge Translation Strategy for Alliance activities is under development by the KT Committee
- 15 Newsletters to spread the word about current research activities have been released to date

Training and Mentorship

- Capacity Building and Training Strategy has been developed and is being reviewed by the Training Committee
 - A working group has been created to develop core competencies for the training strategy
- Training initiatives will start being implemented in 2019

Administration

- The Alliance was rebranded with a new name (formerly named REACH network), logo, and visual identity after consultation with our members
- The Alliance website was launched in April 2018 along with the query intake platform
- A report on the asset map of Canadian clinical practice guideline developers has been published and a searchable online database is now under development
- New Member Intake Policy has been developed to expand the membership of researchers, research trainees, patient partners and knowledge users in the Alliance.
 - It is currently being reviewed by the Steering Committee and the Partnerships Committee

Steering Committee - Progress Update

Meetings

- The Committee had two web conference meetings since August 2018
- · The first meeting was an introductory meeting to get oriented to the Alliance and review the Terms of Reference

Research Query Services

 The Committee did not yet have to meet for query prioritization, which only takes place when 5 or more requests for standard responses are received within a month

Administration

- The Committee began discussing Patient Compensation Strategy for all Alliance activities
- The Committee began reviewing the New Member Intake Policy for researchers, research trainees, patient partners and knowledge users

Next Steps

- Finalize the Patient Compensation Strategy
- Finalize the New Member Intake Policy
- Begin reviewing the Capacity Building and Training Strategy for final feedback

Executive Committee – Progress Update

Meetings

- The Committee has participated in 5 web conference meetings and received 3 monthly updates (in place of a meeting) since February 2018.
- The first meeting was an introductory meeting to get oriented to the Alliance and review the Terms of Reference

Research Query Services

- Alliance began accepting research queries in April 2018
- 10 gueries have been received to date

- 1 international, 5 national and 4 provincial (3 from Quebec, 1 from Northwest Territories) level queries
- All requests for knowledge synthesis to inform policy decisions, clinical practice quidelines or decision tools
- The Committee had a chance to review the query prioritization process, but no query prioritization has been required to date
- The Committee last met to review the work plan and budget submissions for two provincial queries from Quebec
 - The Committee had a chance to provide feedback on the assessment process

Next Steps

- · Discuss and finalize the query assessment process
 - Central Coordinating Office will prepare a methods manual for the research teams to direct them to relevant reporting and methodological guidelines
- Discuss communication strategy to spread the word when new queries are received

Knowledge Translation Committee - Progress Update

Meetings

- The Committee met twice since June 2018
- The first meeting was an introductory meeting to get oriented to the Alliance and review the Terms of Reference

Knowledge Translation and Implementation

- At the second meeting, the Committee began discussing the scope of its oversight
 - It was clarified that the Committee is responsible for developing and overseeing the implementation of the KT strategy and not carrying it out

Next Steps

- Continue discussing the KT strategy of the Alliance
- Discuss strategies to coordinate with other SPOR entities that have KT platforms

Partnerships Committee – Progress Update

Meetings

 The Committee had a chance to meet once to get oriented to the Alliance and review the **Terms of Reference**

Next Steps

- Review and provide feedback on the Patient Partner Engagement Strategy
- Review and provide feedback on the New Member Intake Policy
- Discuss strategies to evaluate the Patient Partner Engagement Strategy

Training Committee - Progress Update

Meetings

- The Committee had a chance to meet twice since June 2018
- The first meeting was an introductory meeting to get oriented to the Alliance and review the Terms of Reference

Training and Mentorship

- The Committee began discussing the Capacity Building and Training Strategy of the Alliance at the second meeting
 - A working group was established to discuss the core competencies of the training strategy

Next Steps

- Review and provide feedback on the Capacity Building and Training Strategy
- Continue discussions about the core competencies of the training strategy
- Discuss strategies to leverage and coordinate with other SPOR entities that have training components

Appendix F: Alliance's Strategic Goals, Core Functions, and Oversight

